



Dr. Clay Hess

PUBLIC HEALTH PHYSICIAN

Medical Doctor / Director
Radiation Oncologist/Innovator



The Hess family, July 2026

Marin Healthcare District, Division 1. Ballot designation: "Public Health Physician" (3 words).

CANDIDATE STATEMENT

Our Healthcare District board should direct MarinHealth Hospital, not take its direction. A public board answering to executives isn't a watchdog, it's a lapdog. I bring independent oversight and audit.

First, transparency: put every major capital ask and tax proposal under public light — who drafted it, who funds it, and what the last levy delivered — before residents are asked to pay more.

Second, accountability: 92% of U.S. hospitals thrive without taxing power. With \$24M surpluses and \$2M+ executive pay, unnecessary taxes raise costs and rents for working families, taking more from those with less. For these, public health doctrine preaches the time-tested truth that wealth brings health: tax one, and you tax the other.

Third, checks and balances: The hospital CEO currently acts as executive for the public board elected to oversee him. We need true division of power.

I am a board-certified radiation oncologist with a Harvard master's in public health, unbought and independent. Enterprise unlocks the California Dream for everyone healthy enough for the pursuit. When the body breaks, physicians restore that personal health. When our system breaks and takes from those it was meant to serve, say "Yes" to independent oversight and restoring public health.

www.YesClayHess.com

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200 words. That is the maximum for a California candidate's statement of qualifications. Word count applies Elections Code §9 (multi-word proper nouns count as one).