



DR. CLAY HESS, MD MPH

Public hospitals should serve and answer to... the public.

DID YOU KNOW?

- MarinHealth is one of California's **few independent public hospitals** — it answers to the people, not a chain.
- Your Healthcare District board is **elected — by you**; three of five seats are on the Nov 3 ballot.
- **Division 1 has sat empty.** Clay Hess is running to fill it.
- Dr. Hess is a **Public Health Physician** with a Harvard **MPH**.
- He's **not employed by the system** — that independence is the point.
- The hospital proposed a **second, "double" tax** that could **triple today's hospital tax** — a tax it **admits it doesn't even need**.
- A board's job: **ask hard questions** — not agree with management.

Vote YES Clay Hess

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